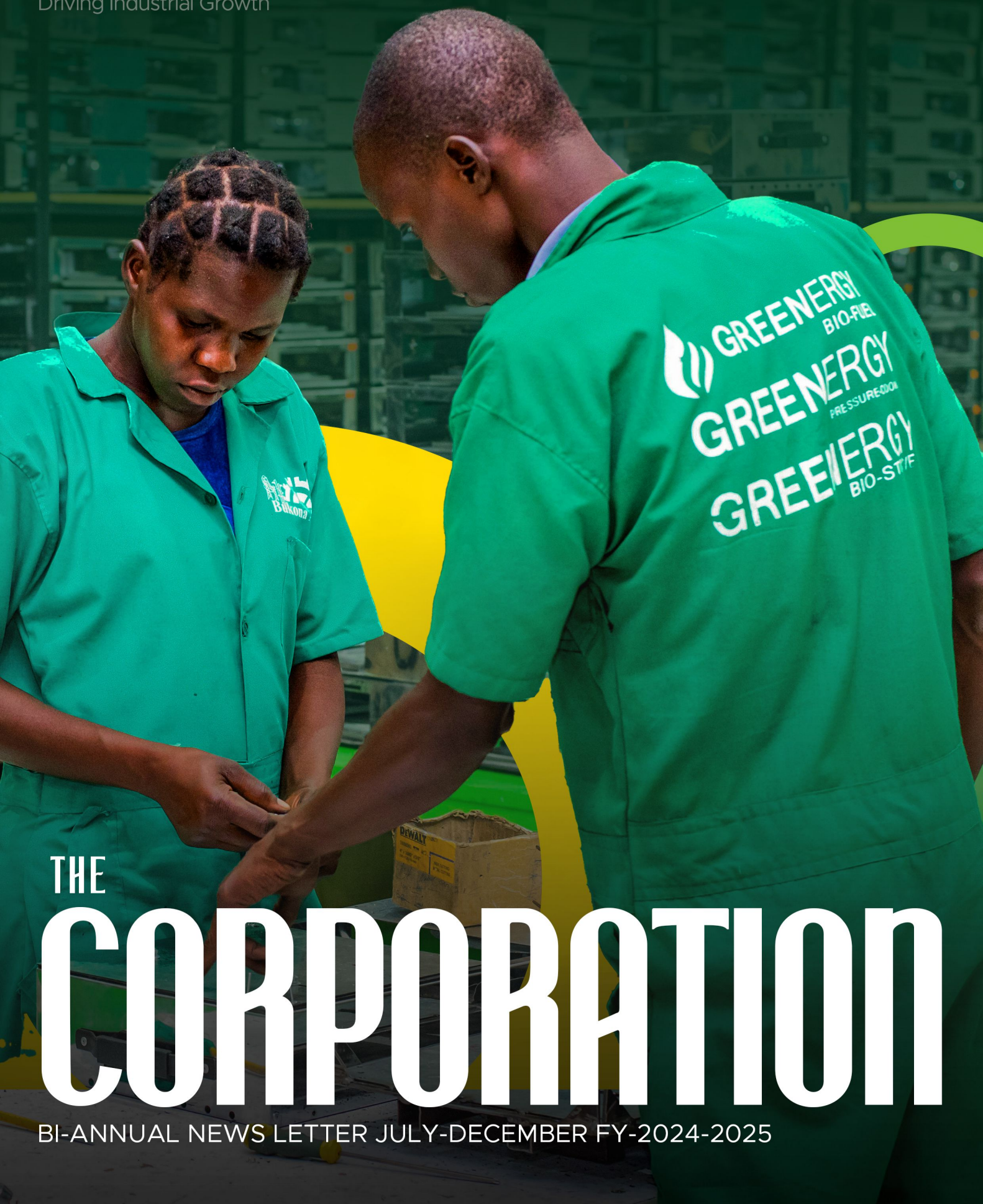


Driving Industrial Growth



THE

# CORPORATION

BI-ANNUAL NEWS LETTER JULY-DECEMBER FY-2024-2025





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# Foreword from the UDC Executive Director

**Patrick B. Birungi, PhD**

Executive Director

 @patrickbirungi1

Dear Readers,  
I am pleased to present the 4th edition of the Uganda Development Corporation Biannual Newsletter. This publication offers us a unique opportunity to reflect on the strides we have made in the past six months, share our key achievements, and outline the exciting developments that lie ahead.

As we continue our mission to drive Uganda's industrialization agenda, UDC remains committed to fostering industrial and economic growth through strategic investments and partnerships. Over the years, we have focused on enhancing Uganda's

industrial capacity, value addition to Uganda's abundant raw material and resources, enhancing import/export earnings and generating jobs across various sectors. These efforts are essential in supporting the broader objectives of the NDPIV, the 10 Fold Growth Strategy and Uganda Vision 2040.

In this edition, we highlight some of the most impactful projects and initiatives that have not only contributed to national development but also empowered local communities and created opportunities for businesses and entrepreneurs.

Our achievements, however, would not be possible without the unwavering support of our stakeholders, including the government, private sector, and the Ugandan people. We recognize that collaboration is key to achieving our shared vision of a prosperous, industrialized Uganda, and we remain committed to forging meaningful partnerships that will propel us toward even greater success.

I invite you to read through the stories, updates, and insights shared in this newsletter, and I encourage you to engage with us as we continue on this journey of building a prosperous Uganda. Together, we can unlock the full potential of our nation and create lasting positive change for all.

Thank you for your continued support.



# Editor's Note



It's with great pleasure that we present the 4th biannual edition of the Uganda Development Corporation (UDC) Newsletter. Over the past few months, we've witnessed remarkable growth, collaboration, and innovation that continue to shape the future of our economy. This edition highlights some of our most significant achievements, from impactful media engagements to successful project onboarding, and not to forget, our commitment to Corporate Social Responsibility (CSR), which has consistently guided us toward more inclusive development.

One of the key aspects we are proud to highlight is our strengthened relationship with the media. Through strategic engagements, UDC has worked to ensure that the public stays well-informed and inspired by the ongoing transformations in the industrial sector. Our media initiatives have brought us closer to the people we serve, offering transparency and fostering deeper trust in the role UDC plays in Uganda's economic vision.

## In terms of project onboarding,

UDC has been instrumental in ushering in new ventures that promise not only to stimulate growth but also to diversify Uganda's industrial base. These projects are creating jobs, and contributing to the development of key sectors that are essential to our future prosperity.

Our Corporate Social Responsibility programs remain at the heart of UDC's mission, as we continue to invest in projects that uplift communities. Through targeted interventions, we are creating lasting impact in the area of, health, and local entrepreneurship—building a foundation for future generations to thrive.

This edition also features a special report on the East African Medical Vitals (EAMV) a truly transformative initiative in the Health sector. The EAMV project not only strengthens Uganda's manufacturing capabilities but also positions the country as a leader in the production of medical consumables.

As we look ahead, UDC remains committed to its vision of driving industrial growth and social economic transformation. We invite you to explore the pages of this newsletter and join us in celebrating the progress we've made and the exciting journey ahead.

## Thank you for your continued support and engagement

Together, we are building a brighter, more prosperous future for Uganda.

**Denis Dokoria**

Manager, Communications

 @ddokoria1



# Meet the co-editor



You are most welcome to the Corporation Bi-Annual Newsletter (July-December FY 2024-2025). This edition brings you the latest updates and projects, impactful initiatives, strategic media partnerships to increase UDC's media visibility and transformative work of our projects all shaping the economic and industrial growth of Uganda.

Beyond business and industrial transformation, UDC remains committed to corporate social responsibility activities and dedicated to employee growth. Additionally, we celebrate the launch of our Executive Director, Dr. Patrick Birungi's inspiring book, **Grace Unlimited, a story of resilience and perseverance.**

As we reflect on these milestones, we look forward to an even more impactful journey ahead. Thank you for being part of our story!

## Beyond business and industrial transformation,

UDC remains committed to corporate social responsibility activities

**Juliana Ankunda**

Communications Officer

 @JulianaAnkunda

Our mandate is to promote and facilitate industrial and economic development in Uganda through strategic investments and partnerships





# Progress Update on the Yumbe Fruit Factory: Briefing by Nilezilla Ltd Board Chairperson

Dr. Ruth Biyinzika, the Chairperson of Nilezilla Ltd (the Special Purpose Vehicle for the Yumbe Fruit Factory), provided a detailed progress update regarding the operationalization of the Yumbe Fruit Factory to the management of Uganda Development Corporation (UDC) led by its Executive Director, Dr. Patrick Birungi. The meeting underscored the factory's

readiness to begin full-scale operations in the upcoming fruiting season, marking a significant milestone in the project's development. During the briefing, Dr. Biyinzika outlined the progress made by the factory, highlighting the completion of essential infrastructural and operational components.



The factory is fully prepared, with a strong focus on ensuring a smooth launch for operations during the forthcoming harvest season. Both UDC and NAADS have played crucial roles in addressing the technical, logistical, and resource requirements necessary for the efficient operation of the factory. Additionally, discussions were held between UDC and NAADS touching on plans for the official commissioning of the Yumbe Fruit Factory. This landmark event, expected to take place in May 2025, will symbolize the culmination of years of collaboration and commitment from various stakeholders. The Yumbe Fruit Factory is a collaborative initiative between the UDC & NAADS (Government), FONUS (Scientist) and Aringa Farmers' Cooperative (Farmers) designed to transform fruit processing in Uganda. Strategically



located in the Yumbe District, the factory takes advantage of the region's abundant mango fruit supply, particularly the local kagoggwa mangoes. This initiative not only aims to enhance economic growth but also creates job opportunities thus transforming livelihoods for the local community. The establishment of the Yumbe Fruit Factory demonstrates the government's commitment to promoting agro-industrialization. This initiative seeks to increase household incomes, empower farmers, and contribute to Uganda's broader economic development objectives.



# Our Investments

Sanga Vet Chem Limited, the solution to your animal health

section

In this section, you will explore our two newly launched projects and the transformative impact of one of our existing initiatives. Dive in to discover how these projects are driving meaningful change.







# 01 Sanga Vet Chem Limited, the solution to your animal health

Sanga Vet Chem Limited (SVCL) is one of the latest additions to UDC's project portfolio, dedicated to manufacturing high-quality animal health products in Uganda. Since its establishment in 2013, SVCL has been committed to tackling counterfeit veterinary products by providing locally-made, effective solutions, including acaricides, dewormers, and parasite remedies.

Currently, SVCL produces seven essential products but operates at only 39.2% of its 1.5 million-liter annual capacity. To maximize its potential, the company partnered with UDC to secure raw materials, enhance production, and expand market reach.

SVCL aims to grow its market share from 2.8% to 10% over the next five years, reducing Uganda's reliance on imported veterinary pharmaceuticals. At full capacity, it could save the country USD 10 million annually in foreign exchange. Furthermore, the company plays a crucial role in job creation, currently employing 74 people, with plans to increase its workforce to 150.





# SVCL is Uganda's first acaricides manufacturer



SVCL is spearheading innovation, technology transfer, and economic growth, ensuring that farmers have access to safe, high-quality animal health solutions at competitive prices.





## 02 Fine Spinners (U) Ltd, replacing second hand clothing with quality garments


Fine Spinners (U) Limited (FSUL) is the leading textile and garment manufacturing company in Uganda, utilizing both conventional and advanced technology in spinning, knitting, weaving, dyeing, finishing, and garmenting. To expand its operations, FSUL partnered with UDC for capital investment, focusing on enhancing its woven product and sewing thread portfolios. With an installed capacity to produce 5 million garments annually, the company is committed to replacing second hand clothing with high-quality, locally manufactured textiles.



FSUL sources most of its raw materials locally, especially lint from ginneries and over the next seven years, it plans to increase its intake local raw materials, strengthening Uganda's textile supply chain. The company also directly supports 15,000 cotton farmers in Kasese district and other regions, fostering agricultural sustainability and economic growth.

FSUL will provide 663 direct jobs, employing both skilled and semi-skilled workers. Local businesses will benefit hence contributing to community development.





Fine Spinners (U) Limited (FSUL) is the leading textile and garment manufacturing company in Uganda

The company aims to save USD 17.5 million annually in foreign exchange by 2031 through import substitution, reducing Uganda's reliance on textile imports, which currently cost USD 350 million per year. As a capital and technology-intensive industry, its expansion will facilitate knowledge transfer in textile manufacturing, positioning FSUL as a key driver of Uganda's industrial growth and economic sustainability.

FSUL partnered with UDC for capital investment, focusing on enhancing its woven product and sewing thread portfolios.



# 03 Transforming Healthcare Outcomes Through Local Manufacturing

## Introduction to East African Medical Vitals (EAMV)



East African Medical Vitals (EAMV) is a pioneering medical manufacturing facility in sub-Saharan Africa, specializing in surgical and examination gloves. With a commitment to safety and innovation, EAMV ensures healthcare workers and professionals are equipped with reliable protective solutions. Catering to the growing demand within Uganda and the broader East African Community (EAC) market, EAMV aims to reduce dependence on imports by providing locally manufactured and high-quality medical consumables.

EAMV manufactures high-quality surgical and examination Gloves made from Latex (natural rubber) and Nitrile Butadiene Rubber, suitable for medical and non-medical use. Legacy Gloves are available in powdered and powder-free options across small, medium, and large sizes all manufactured with precision, adhering to strict quality standards.





# Before and After UDC Intervention

Before the intervention of the Uganda Development Corporation (UDC), EAMV operated on a smaller scale, with limited production capacity and infrastructure. With the support of UDC, the company has achieved remarkable growth through the following initiatives:

- Expanded to two production lines, doubling its capacity from 3 million to 6 million pairs produced monthly.
- Tripled its packing capacity by acquiring new machinery.
- Constructed a 1,000-square-meter warehouse for raw materials to enhance operational efficiency.
- Increased the use of locally sourced raw materials, promoting economic growth.
- Created over 300 jobs for Ugandans and provided skill development through extensive training programs.



Old packaging Area



New packaging Area



First production line before installation of the second line





**Second production line with improved technology of an auto stripping machine.**



**1000 square meter warehouse under construction**

## Our Production and Standards

EAMV's facility and manufacturing processes are certified under NDA and ISO by LRQA (UKAS Accredited) for the manufacture of medical devices, meeting national and international standards as outlined in our certificates.

### NDA Certificates:

- Certificate of Suitability of Premises
- License to Manufacture Surgical Instruments and Appliances
- Certificate of Compliance with Good Manufacturing Practice (GMP) Guidelines

### ISO Certifications:

- ISO 13485: 2016 - Quality Management Systems for Medical Devices
- ISO 9001: 2015 - Quality Management Systems
- ISO 14001: 2015 - Environmental Management Systems
- ISO 45001: 2018 - Health & Safety Management Systems





## Market Reach

EAMV's products are distributed across the East African region through partnerships with government entities, private pharmaceutical companies, hospitals, laboratories, and NGOs. Our reliable supply chain ensures that healthcare providers have consistent access to essential medical gloves.

## Impact on the Community and Beyond

EAMV has significantly impacted healthcare access and economic growth by:

- Reducing reliance on imported medical gloves, thereby strengthening local and regional healthcare systems.
- Stimulating economic development through job creation and sourcing raw materials locally.
- Enhancing workforce skills through comprehensive training initiatives.



## Conclusion

East African Medical Vitals is more than just a factory; it serves as a cornerstone of innovation, community impact, and regional development by manufacturing quality, affordable healthcare products that safeguard the lives of Ugandans and those in the East African Community.



# UDC Showcased Its Contribution to Uganda Social Economic Transformation at the 5th Bi-Annual Private Sector CEO Forum



The Uganda Development Corporation (UDC) proudly took part in the 5th Bi-Annual Private Sector CEO Forum, an essential gathering that brings together influential stakeholders from both the private and public sectors to discuss transformative strategies. This prestigious event, organized by the Private Sector CEO Forum (PCF), underscored the power of collaboration in driving Uganda's industrial and economic advancement.





A standout moment was the visit from His Excellency President Yoweri Kaguta Museveni and the Right Honorable Prime Minister Robinah Nabbanja at UDC's exhibition stall. Their presence highlighted the fundamental role of UDC in championing Uganda's industrial agenda through strategic partnerships and investments that foster sustainable economic growth and create jobs. At the exhibition, UDC showcased its portfolio of impactful projects and initiatives that align with Uganda's Vision 2040. The display highlighted:

## 01 Agro Manufacturing

Investments in agro-processing facilities to enhance value addition and improve market access for Ugandan farmers.

## 02 Infrastructure and services

Key projects aimed at improving transportation, electricity, supporting local construction and improving hospitality and tourism in the country.

## 03 Knowledge Intensive Services

To enhance local production of medical gloves thus reducing reliance on imports.

The Private Sector CEO Forum provided UDC with a valuable platform to connect with industry leaders, policymakers, and development partners, amplifying its visibility and fortifying partnerships with key stakeholders dedicated to steering Uganda's economic transformation. Together, we can drive progress and achieve a thriving future for our nation.

At the exhibition, UDC showcased its portfolio of impactful projects and initiatives that align with Uganda's Vision 2040





## UDC Joined Its Peers at the African Development Finance Institutions CEO Forum

UDC participated in the CEO Forum of African Development Finance Institutions (DFIs) in Mauritius. Organized by the Association for African Development Finance Institutions (AADFI) Secretariat and the Development Bank of Mauritius Ltd (DBM), the event provided a platform to discuss innovative financing models and strategies for mobilizing resources to support sustainable development. As a new AADFI member, UDC saw this as an opportunity to introduce itself to

the community, gain insights into industry best practices, and engage in discussions on climate resilience, adaptation finance, and resource mobilization. The forum allowed UDC to connect with other DFIs, establish its presence within the association, and play an active role in the AADFI Economists Forum Governance Meeting. Additionally, UDC participated in panel discussions and presentations, drawing valuable insights to inform its future strategies.



Key takeaways from the forum included the importance of DFIs demonstrating viable projects with clear financial and economic benefits, ensuring thorough project appraisals to attract investment, and exercising caution against politically driven but economically unviable projects. The issue of undercapitalization was also discussed, emphasizing the need to strengthen financial capacity while consolidating efforts in select sectors before diversifying. DFIs were encouraged to eliminate bureaucratic hurdles, secure credit ratings to improve funding access, and explore financing options such as pension funds and bond issuance.

Collaboration with government ministries was identified as crucial in mobilizing resources, while blended finance—combining concessional and market-rate capital—was seen as an effective way to bridge financing gaps and attract private sector participation. Moving forward, UDC plans to express interest in obtaining an AADFI rating and engage with the association to understand the framework. UDC is positioning itself to enhance its financial strategies, strengthen operational efficiency, and play a meaningful role in Africa's development finance landscape.





## UDC Explored Innovation Partnerships with The Innovation Village

Dr. Patrick Birungi (ED, UDC), and his team visited The Innovation Village offices in Ntinda. This innovation ecosystem is dedicated to fostering social impact and community development by empowering innovators and change makers. They provide resources, mentorship, and collaborative spaces to help create sustainable solutions for pressing social challenges.

The visit included a guided tour of the dynamic workspaces and innovation labs at The Innovation Village, followed by a visit to MOTIV, a vibrant

creative hub that nurtures and scales the potential of Africa's most promising creators and innovators. The tour of the facilities was led by The Innovation Village's Team Lead, CK Japheth, and the Corporate Services Lead, Micheal Bwisho. They highlighted the transformative work being done to foster innovation and entrepreneurship, emphasizing their commitment to building a vibrant entrepreneurial ecosystem that empowers individuals and communities.



The visit provided an opportunity for meaningful discussions about the relationship between industrialization and innovation. Both teams identified potential collaboration areas that could enhance the entrepreneurial ecosystem in Uganda. Conversations focused on how to leverage UDC's resources and expertise to scale innovative solutions, promote sustainable industrial growth, and create more opportunities for the youth of Uganda.





## UDC Explored Media Partnerships to Enhance Visibility and Promote Sustainable Investments



Dr. Patrick Birungi hosted a team from the Vision Group led by the CEO, Mr. Don Wanyama. The two principals had engaging discussions centered on forging potential media collaborations that could significantly enhance UDC's visibility and positively influence public perception of sustainable investments.

Dr. Birungi also paid a courtesy visit to the Government Citizens Interaction Center (GCIC), where he held productive talks on media partnerships with Ms. Marcella Karekye, Director

of GCIC. He shared UDC's impressive strides in addressing youth unemployment, one of Uganda's pressing challenges, whereby through UDC's 18 active investment projects, 4,546 direct jobs and over 10,000 indirect jobs have been created, significantly enhancing livelihoods and combating poverty. These crucial engagements reflect UDC's unwavering commitment to showcasing its vital role in Uganda's industrialization and socioeconomic transformation.





During these discussions, Mr. Wanyama and Ms. Karekye praised UDC for its impressive growth and highlighted the transformative potential of strategic media partnerships. Dr. Birungi emphasized the critical need for development-focused reporting to effectively convey UDC's impactful initiatives and successes to a broader audience, ensuring that UDC's vital contributions are recognized and celebrated. These collaborations will not only enhance UDC's visibility but also ensure that the public, stakeholders, and partners are well-informed about the transformative impact of UDC's sustainable investment projects.

These crucial engagements reflect UDC's unwavering commitment to showcasing its vital role in Uganda's industrialization and socioeconomic transformation.





## UDC Positioned Itself as a Thought Leader in Uganda's Social Economic Transformation

The Uganda Development Corporation (UDC) is making remarkable strides in promoting industrialization, economic advancement, and national progress through strategic media engagement. By partnering with top media outlets, UDC ensures its impactful message resonates with a wide array of audiences throughout the country. Under the leadership of Dr. Patrick Birungi, UDC representatives have engaged in influential interviews and forums on prestigious platforms such as New Vision, Daily Monitor, NBS Television,

NTV, and various national radio stations. These discussions address crucial topics like industrialization, economic growth, and ongoing developmental projects, clearly demonstrating UDC's instrumental role in driving national growth. Moreover, UDC continues to maintain transparency with stakeholders by publishing its Annual Newsletter, with the FY 2023-2024 edition serving as a thorough resource on its projects, accomplishments, and future ambitions.



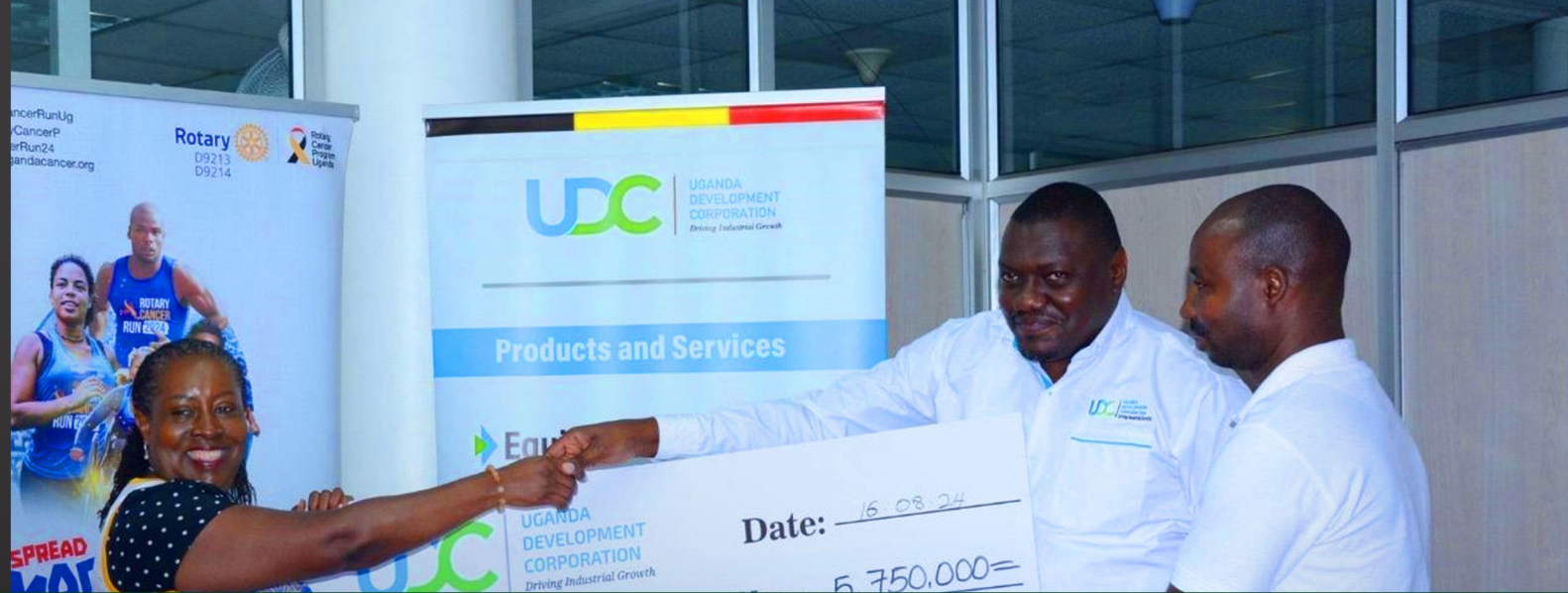
UDC's participation in high-profile economic forums solidifies its standing as a vital contributor to the nation's development. During the NBS Economic Forum, themed "Unlocking Uganda's Economic Potential," UDC representatives shared invaluable insights and strategies to catalyze economic growth. Additionally, UDC's involvement in the 8th Annual MOFPED-NTV Economic Summit, themed "Opportunities to Finance Tenfold Growth," further highlights its unwavering commitment to propelling Uganda's economic progress. Through these initiatives, UDC is positioned as a leading force in shaping the future of Uganda's economy.

Additionally, as part of an initiative by the Ministry of ICT and National Guidance, the UDC staff participated in radio and television programs to enhance the corporations brand visibility and share its milestones with the public.

These media interactions demonstrate UDC's commitment to transparency, collaboration, and innovation. By actively communicating its achievements and initiatives, the Corporation ensures that stakeholders are well-informed and motivated to support its mission of driving Uganda's industrial and economic transformation.







# UDC Partnered with Rotary Uganda to Fight Cancer and Champion Public Health Through Corporate Social Responsibility

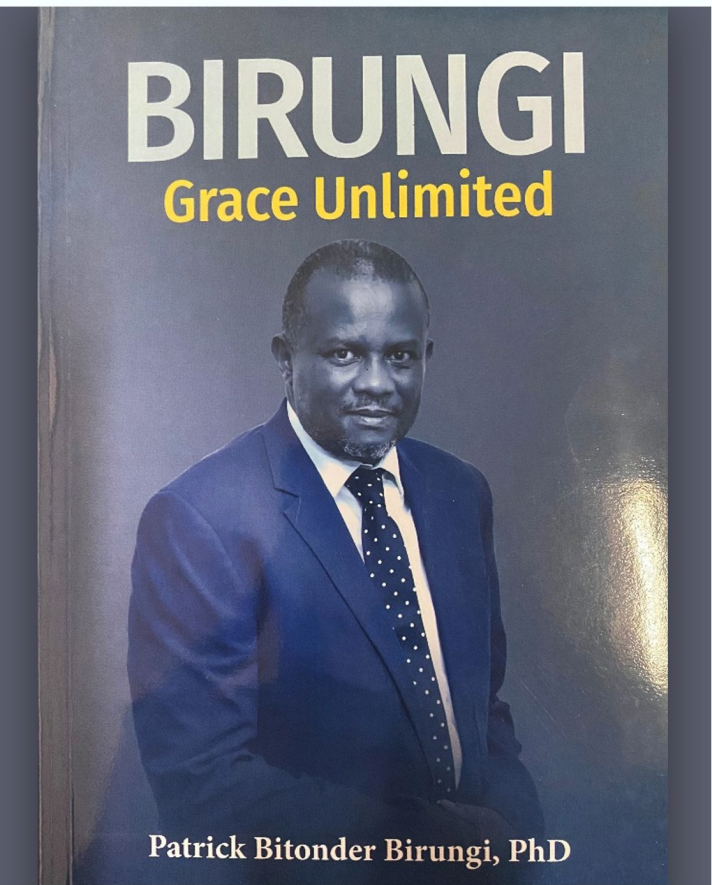


The Uganda Development Corporation (UDC) has partnered with the Rotary Uganda as a Ruby Sponsor for the Cancer Run 2024, an initiative in the fight against cancer. The theme of the run was, "Spread Magic in Every Step." UDC not only sponsored but also joined thousands of runners and walkers at the Rotary Cancer Run event. This collaboration highlights UDC's commitment to supporting initiatives that improve public health and well-being. Cancer remains a significant health challenge, affecting countless lives across Uganda. Access to quality treatment facilities, such as the Nsambya Radiotherapy Center, is crucial for

providing timely care and improving outcomes for those battling the disease. At UDC, we understand that a healthy population is essential for sustainable economic development. As a state-owned enterprise focused on industrial growth, we believe that national progress can only be achieved when communities thrive. By partnering with the Uganda Rotary Cancer Program, we reaffirm our commitment to making a meaningful difference in the lives of individuals and families affected by cancer. Together, we can combat cancer and build a healthier, stronger Uganda.



# Dr. Patrick Birungi Launched His Inspirational Book ‘Birungi Grace Unlimited’



On Thursday, November 7, 2024, Dr. Patrick Birungi, the Executive Director of Uganda Development Corporation (UDC), launched his book *Grace Unlimited*, a memoir of resilience, faith, and survival. The book reflects on his struggles, emphasizing that falling is part of the journey but should never define one's destiny. His message is clear; never give up, as perseverance and faith in God can overcome any challenge.

Dr. Birungi shares deeply personal experiences, including surviving multiple gunpoint encounters in Uganda and South Africa. These moments of adversity shaped his belief in God's grace and the power of resilience. Through his book, he highlights key themes: unwavering faith, overcoming obstacles, and the limitless possibilities available to those who persist despite hardships.

The launch event, graced by The Right Honorable Deputy Speaker, Thomas Tayebwa, marked a significant milestone in Dr. Birungi's journey. He hopes *Grace Unlimited* will inspire young people and anyone feeling hopeless. His story is a powerful testament that survival is by God's grace, and with determination and faith, one can rise from any setback to achieve greatness.





# UDC Empowered Staff with Financial Literacy and Well-Being Workshops

The Uganda Development Corporation (UDC) organized workshops to enhance staff well-being and financial literacy. Key topics included managing personal finances, understanding insurance benefits, and planning for retirement.

- **Personal Finance Management:** Led by UDC's Head of Public Relations, Denis Dokoria, the session emphasized building a positive financial mindset, investing savings, and realistic budgeting to avoid debt and overspending.
- **Insurance Education:** In collaboration with the Insurance Regulatory Authority, staff learned the importance of insurance as a safety net against risks, ensuring financial stability during uncertainties.
- **Retirement Planning:** A session by the Uganda Retirement Benefits Regulatory Authority highlighted early planning, pension investments, and long-term savings for post-retirement security.



These workshops reflect UDC's commitment to fostering a culture of financial responsibility and resilience, equipping staff with essential tools for a stable financial future.



# UDC Staff Retreat: Reflecting, Bonding, and Building for the Future

The Uganda Development Corporation (UDC) held a transformative staff retreat to celebrate achievements, foster team cohesion, and inspire growth. Over two action-packed days, staff members reflected on the organization's journey, engaged in meaningful discussions, and participated in team-building activities aimed at strengthening collaboration and trust.

The retreat kicked off with a powerful session of reflections led by UDC's Executive Director, Dr. Patrick Birungi. Dr. Birungi

inspired the team to go beyond mere compliance and embrace a deep commitment to UDC's vision. He emphasized the importance of keeping their eyes on the bigger picture: driving sustainable industrialization and socioeconomic transformation for Uganda.

Engaging team-building exercises followed, encouraging participants to explore effective communication, problem-solving, and innovation. The sessions highlighted the need for trust, mutual respect, and unity in achieving UDC's shared goals.

From interactive games to outdoor challenges, the activities strengthened bonds among colleagues, fostering a spirit of teamwork and shared purpose. The retreat also featured a special recognition ceremony where outstanding teams were rewarded for their exceptional performances. The recognition not only celebrated team achievements but also underscored UDC's commitment to creating a motivating and rewarding work environment.




As UDC continues to spearhead industrial and economic growth in Uganda, the bonds and lessons forged during this retreat will play a crucial role in driving the organization forward



# Contact UDC

5th Floor Soliz House  
Plot 23, Lumumba Avenue  
P.O. Box 7042, Kampala (U)

 **+256 312393800**

 **info@udc.go.ug**

**www.udc.go.ug**

 **@udc\_uganda**

 **Uganda Development Corporation**